

MASSACHUSETTS BOARD OF HIGHER EDUCATION
2008 First Release (December 2008)

Massachusetts
State Colleges

**Key Performance
Indicators**
Linear Trends

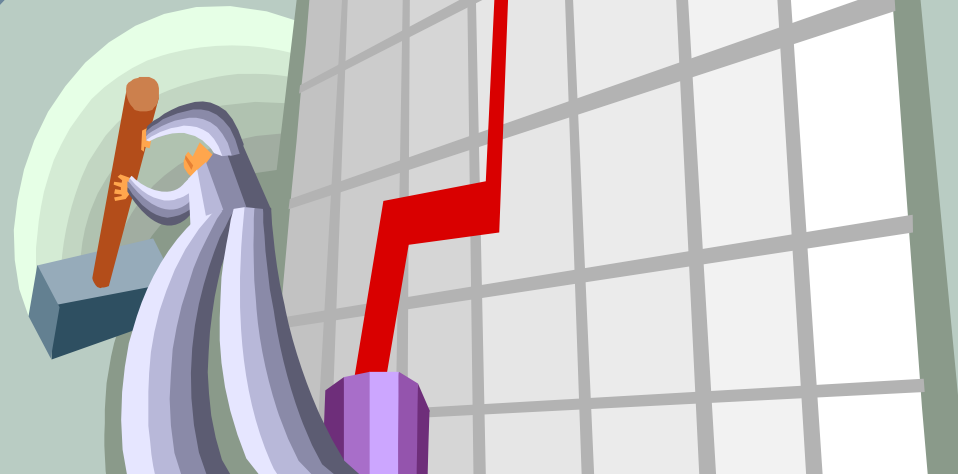


Table of Contents

I. Access and Affordability	
Annual Unduplicated Credit Headcount (Undergraduate and Graduate)	1
Annual FTE Enrollment (Undergraduate and Graduate)	2
Fall Unduplicated Credit Headcount (Undergraduate and Graduate)	3
Fall FTE Enrollment (Undergraduate and Graduate)	4
Tuition and Fees as Percent of State Median Family Income	5
Percent of Total Undergraduate Enrollment Comprised of Minorities	6
II. Student Access and Success	
First-Year Retention Rate	7
Six-Year Graduation Rate	8
Number of Annual Degrees and Certificates Awarded	9
Massachusetts Test for Educator Licensure (MTEL) Pass Rate	10
III. Qualified Students	
Percent of Special Admission Students	11
Average High School Weighted Grade Point Average of Incoming First-Year Students	13
IV. Cost Effective Use of Resources	
Capital Adaptation and Renewal	14
Primary Reserve Ratio	15
Expenditures	16
V. Higher Education Collaboration	
Number of Community College Students Matriculated into Four-Year Colleges	17

VI. Fundraising	
Total Private Funds Received at Both the Institution and the Foundation	19
Total Market Value of Dollars in Endowment	20
VII. Endnotes	21

Appendices

Appendix A:	
Fall Unduplicated Credit Headcount	
Total Degrees Conferred	
Appendix B:	
Tuition and Fees at Massachusetts Public Colleges and University	
Appendix C:	
Regions of Massachusetts	
Appendix D:	
Four-, Five-, and Six-Year Graduation Rates	

Performance Accountability Objective: Access and Affordability

- ❑ Annual Unduplicated Credit Headcount (Undergraduate and Graduate)
- ❑ Annual FTE Enrollment (Undergraduate and Graduate)
- ❑ Fall Unduplicated Credit Headcount (Undergraduate and Graduate)
- ❑ Fall FTE Enrollment (Undergraduate and Graduate)
- ❑ Tuition and Fees as Percent of State Median Family Income
- ❑ Percent of Total Undergraduate Enrollment Comprised of Minorities

Annual Unduplicated Credit Headcount

	Enrollment Level	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008
Bridgewater	Undergraduate	9,086	9,019	9,177	9,088	9,192	9,388
	Graduate	3,163	3,444	2,852	2,651	2,850	2,917
	Both*	105	57	33	70	0	0
	Total	12,354	12,520	12,062	11,809	12,042	12,305
Fitchburg	Undergraduate	4,185	4,257	4,314	4,526	4,511	4,466
	Graduate	8,868	7,025	6,930	8,008	7,330	7,249
	Both*	54	20	28	44	65	41
	Total	13,107	11,302	11,272	12,578	11,906	11,756
Framingham	Undergraduate	5,213	5,027	4,872	4,882	5,005	4,906
	Graduate	5,715	5,800	5,655	5,529	5,320	5,600
	Both*	110	105	102	100	134	93
	Total	11,038	10,932	10,629	10,511	10,459	10,599
Massachusetts College of Art and Design	Undergraduate	2,902	2,782	2,924	2,975	3,091	3,019
	Graduate	214	288	156	214	221	239
	Both*	21	7	6	4	5	1
	Total	3,137	3,077	3,086	3,193	3,317	3,259
Massachusetts College of Liberal Arts	Undergraduate	1,764	1,780	1,760	1,715	1,712	1,793
	Graduate	802	890	971	1,022	911	789
	Both*	10	8	11	24	7	0
	Total	2,576	2,678	2,742	2,761	2,630	2,582
Massachusetts Maritime Academy	Undergraduate	925	942	960	1,051	1,077	1,157
	Graduate	0	21	41	39	45	66
	Both*	0	0	0	0	1	2
	Total	925	963	1,001	1,090	1,123	1,225
Salem	Undergraduate	8,682	8,679	8,723	9,073	9,250	9,321
	Graduate	6,694	7,014	6,658	6,934	6,498	6,424
	Both*	99	77	41	46	75	81
	Total	15,475	15,770	15,422	16,053	15,823	15,826
Westfield	Undergraduate	4,968	4,885	4,834	5,230	5,359	5,275
	Graduate	1,340	1,249	1,262	1,195	1,183	1,131
	Both*	20	13	16	10	13	16
	Total	6,328	6,147	6,112	6,435	6,555	6,422
Worcester	Undergraduate	6,766	6,400	6,311	6,668	6,165	6,262
	Graduate	2,571	2,735	2,924	2,488	2,692	2,878
	Both*	73	70	60	105	73	82
	Total	9,410	9,205	9,295	9,261	8,930	9,222
State Colleges	Undergraduate	44,491	43,771	43,875	45,208	45,362	45,587
	Graduate	29,367	28,466	27,449	28,080	27,050	27,293
	Both*	492	357	297	403	373	316
	Total	74,350	72,594	71,621	73,691	72,785	73,196
State Colleges excluding MCAD and MMA	Undergraduate	40,664	40,047	39,991	41,182	41,194	41,411
	Graduate	29,153	28,157	27,252	27,827	26,784	26,988
	Both*	471	350	291	399	367	313
	Total	70,288	68,554	67,534	69,408	68,345	68,712

Source: HEIRS

* The use of "Both" is unique to the HEIRS Annual data collection, due to the occurrence of students who are labelled as both Undergraduate and Graduate in the same academic year

Annual FTE Enrollment

	Enrollment Level	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
		Bridgewater	Undergraduate	6,375.7	6,588.1	6,717.2	6,759.2
	Graduate	927.3	1,040.2	922.4	934.8	1,082.8	1,147.6
	Total	7,303.0	7,628.3	7,639.6	7,694.0	7,867.4	8,231.2
Fitchburg	Undergraduate	2,700.7	2,869.0	3,023.9	3,204.6	3,297.2	3,374.7
	Graduate	1,946.9	1,491.3	1,646.0	1,824.4	1,721.1	1,784.8
	Total	4,647.6	4,360.3	4,669.9	5,029.0	5,018.3	5,159.5
Framingham	Undergraduate	3,588.7	3,555.2	3,539.5	3,522.5	3,619.7	3,630.1
	Graduate	1,749.0	1,666.7	1,508.3	1,451.1	1,369.1	1,432.6
	Total	5,337.7	5,221.9	5,047.8	4,973.6	4,988.8	5,062.7
Massachusetts College of Art and Design	Undergraduate	1,508.3	1,538.3	1,497.4	1,597.9	1,709.6	1,704.3
	Graduate	123.1	103.7	105.1	100.9	119.6	144.5
	Total	1,631.4	1,642.0	1,602.5	1,698.8	1,829.2	1,848.8
Mass College of Liberal Arts	Undergraduate	1,319.3	1,332.0	1,312.3	1,324.5	1,356.9	1,383.3
	Graduate	319.0	381.5	454.8	463.6	428.1	325.8
	Total	1,638.3	1,713.5	1,767.1	1,788.1	1,785.0	1,709.1
Mass Maritime Academy	Undergraduate	1,087.1	1,078.5	1,038.4	1,111.4	1,223.1	1,293.5
	Graduate	0.0	15.6	22.4	24.9	31.8	46.6
	Total	1,087.1	1,094.1	1,060.8	1,136.3	1,254.9	1,340.1
Salem	Undergraduate	5,433.3	5,567.0	5,886.8	6,286.1	6,528.3	6,560.8
	Graduate	1,682.8	1,773.0	1,785.7	1,909.2	1,935.5	1,931.5
	Total	7,116.1	7,340.0	7,672.5	8,195.3	8,463.8	8,492.3
Westfield	Undergraduate	3,929.1	3,924.5	3,924.1	4,267.8	4,371.7	4,407.9
	Graduate	388.3	360.4	373.8	386.4	384.5	383.4
	Total	4,317.4	4,284.9	4,297.9	4,654.2	4,756.2	4,791.3
Worcester	Undergraduate	3,883.6	3,800.2	3,827.4	3,947.1	3,905.0	3,961.1
	Graduate	635.4	624.2	656.7	603.8	668.0	635.9
	Total	4,519.0	4,424.4	4,484.1	4,550.9	4,573.0	4,597.0
State Colleges	Undergraduate	29,825.8	30,252.8	30,767.0	32,021.1	32,796.1	33,399.3
	Graduate	7,771.8	7,456.6	7,475.2	7,699.1	7,740.5	7,832.7
	Total	37,597.6	37,709.4	38,242.2	39,720.2	40,536.6	41,232.0
State Colleges excludes MCAD and MMA	Undergraduate	27,230.4	27,636.0	28,231.2	29,311.8	29,863.4	30,401.5
	Graduate	7,648.7	7,337.3	7,347.7	7,573.3	7,589.1	7,641.6
	Total	34,879.1	34,973.3	35,578.9	36,885.1	37,452.5	38,043.1

Source: HEIRS

Fall Unduplicated Credit Headcount

	Enrollment Level	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	Undergraduate	7,434	7,598	7,753	7,783	7,825	8,160
	Graduate	2,127	2,028	1,978	1,757	1,830	1,774
	Total	9,561	9,626	9,731	9,540	9,655	9,934
Fitchburg	Undergraduate	3,379	3,452	3,522	3,653	3,768	3,835
	Graduate	1,670	1,465	1,679	1,687	1,740	2,857
	Total	5,049	4,917	5,201	5,340	5,508	6,692
Framingham	Undergraduate	3,978	3,894	3,873	3,772	3,829	3,828
	Graduate	1,906	2,262	2,142	2,102	2,032	2,075
	Total	5,884	6,156	6,015	5,874	5,861	5,903
Massachusetts College of Art and Design	Undergraduate	1,934	1,915	1,933	1,991	2,136	2,153
	Graduate	147	149	132	136	150	158
	Total	2,081	2,064	2,065	2,127	2,286	2,311
Mass College of Liberal Arts	Undergraduate	1,457	1,459	1,434	1,435	1,454	1,550
	Graduate	221	352	403	393	351	291
	Total	1,678	1,811	1,837	1,828	1,805	1,841
Mass Maritime Academy	Undergraduate	888	917	912	969	1,001	1,075
	Graduate	0	22	41	39	44	60
	Total	888	939	953	1,008	1,045	1,135
Salem	Undergraduate	6,410	6,508	6,771	7,296	7,455	7,607
	Graduate	2,380	2,612	2,576	2,567	2,775	2,478
	Total	8,790	9,120	9,347	9,863	10,230	10,085
Westfield	Undergraduate	4,412	4,292	4,299	4,667	4,766	4,699
	Graduate	773	646	615	678	741	693
	Total	5,185	4,938	4,914	5,345	5,507	5,392
Worcester	Undergraduate	4,856	4,665	4,554	4,598	4,626	4,602
	Graduate	712	805	850	873	814	756
	Total	5,568	5,470	5,404	5,471	5,440	5,358
State College Total	Undergraduate	34,748	34,700	35,051	36,164	36,860	37,509
	Graduate	9,936	10,341	10,416	10,232	10,477	11,142
	Total	44,684	45,041	45,467	46,396	47,337	48,651
State Colleges excluding MCAD and MMA	Undergraduate	31,926	31,868	32,206	33,204	33,723	34,281
	Graduate	9,789	10,170	10,243	10,057	10,283	10,924
	Total	41,715	42,038	42,449	43,261	44,006	45,205

Source: HEIRS

Fall FTE Enrollment

	Enrollment Level	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	Undergraduate	6,103.6	6,400.5	6,503.3	6,605.6	6,672.5	6,985.5
	Graduate	861.3	841.2	895.7	769.7	798.9	776.1
	Total	6,964.9	7,241.8	7,399.0	7,375.2	7,471.4	7,761.6
Fitchburg	Undergraduate	2,606.9	2,772.9	2,941.9	3,063.3	3,225.5	3,297.2
	Graduate	704.2	631.3	679.7	689.9	677.5	1,033.3
	Total	3,311.1	3,404.3	3,621.6	3,753.2	3,903.0	4,330.5
Framingham	Undergraduate	3,391.1	3,347.4	3,356.2	3,324.1	3,396.7	3,432.3
	Graduate	828.3	924.4	850.9	824.7	772.2	757.0
	Total	4,219.4	4,271.8	4,207.1	4,148.8	4,168.9	4,189.3
Massachusetts College of Art and Design	Undergraduate	1,417.2	1,468.3	1,483.8	1,514.6	1,633.5	1,657.3
	Graduate	122.0	119.8	108.3	112.3	131.2	138.2
	Total	1,539.2	1,588.1	1,592.2	1,626.9	1,764.7	1,795.5
Mass College of Liberal Arts	Undergraduate	1,273.3	1,312.3	1,274.3	1,300.9	1,339.8	1,407.2
	Graduate	92.6	157.8	207.2	210.7	203.5	136.6
	Total	1,365.9	1,470.2	1,481.6	1,511.5	1,543.3	1,543.8
Mass Maritime Academy	Undergraduate	952.8	946.4	964.2	1,032.3	1,064.4	1,140.8
	Graduate	0.0	11.0	20.3	24.8	27.8	38.5
	Total	952.8	957.4	984.4	1,057.0	1,092.2	1,179.3
Salem	Undergraduate	4,955.8	5,054.7	5,406.3	5,794.1	6,093.0	6,204.2
	Graduate	888.2	1,002.3	1,015.8	1,035.8	1,131.5	977.3
	Total	5,844.0	6,057.1	6,422.2	6,829.9	7,224.5	7,181.5
Westfield	Undergraduate	3,902.2	3,829.7	3,843.6	4,250.0	4,341.2	4,337.0
	Graduate	283.8	260.5	246.6	269.7	288.8	278.4
	Total	4,186.0	4,090.3	4,090.2	4,519.7	4,630.0	4,615.3
Worcester	Undergraduate	3,570.3	3,501.1	3,493.6	3,579.0	3,617.8	3,644.9
	Graduate	275.7	287.3	300.2	320.0	320.9	292.7
	Total	3,845.9	3,788.4	3,793.9	3,899.0	3,938.8	3,937.7
State College Total	Undergraduate	28,173.1	28,633.5	29,267.3	30,463.7	31,384.4	32,106.3
	Graduate	4,056.2	4,235.8	4,324.9	4,257.5	4,352.3	4,428.2
	Total	32,229.3	32,869.3	33,592.2	34,721.2	35,736.7	36,534.5
State College Total excluding MCAD and MMA	Undergraduate	25,803.1	26,218.7	26,819.3	27,916.8	28,686.5	29,308.2
	Graduate	3,934.2	4,105.0	4,196.3	4,120.5	4,193.3	4,251.5
	Total	29,737.3	30,323.8	31,015.6	32,037.3	32,879.8	33,559.7

Source: HEIRS

Tuition and Fees* as Percent of State Median Family Income

		FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Bridgewater	Tuition and Fees	\$3,735	\$4,390	\$5,326	\$5,506	\$5,866	\$6,034
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.6%	6.5%	7.8%	7.7%	7.9%	7.7%
Fitchburg	Tuition and Fees	\$3,688	\$4,186	\$4,588	\$5,002	\$5,542	\$5,992
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.5%	6.2%	6.7%	7.0%	7.4%	7.6%
Framingham	Tuition and Fees	\$3,334	\$4,324	\$4,654	\$4,999	\$5,450	\$5,798
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.0%	6.4%	6.8%	7.0%	7.3%	7.4%
Massachusetts College of Art and Design	Tuition and Fees	\$4,968	\$5,768	\$6,400	\$6,850	\$7,200	\$7,450
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	7.4%	8.5%	9.3%	9.6%	9.7%	9.5%
Mass College of Liberal Arts	Tuition and Fees	\$4,197	\$5,397	\$5,417	\$5,616	\$5,926	\$6,168
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	6.3%	8.0%	7.9%	7.8%	8.0%	7.9%
Mass Maritime Academy	Tuition and Fees	\$3,663	\$4,863	\$5,163	\$5,308	\$5,674	\$5,686
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.5%	7.2%	7.5%	7.4%	7.6%	7.2%
Salem	Tuition and Fees	\$3,938	\$4,988	\$5,454	\$5,594	\$6,030	\$6,270
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.9%	7.4%	7.9%	7.8%	8.1%	8.0%
Westfield	Tuition and Fees	\$3,755	\$4,558	\$4,857	\$5,658	\$5,950	\$6,210
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.6%	6.7%	7.1%	7.9%	8.0%	7.9%
Worcester	Tuition and Fees	\$3,273	\$4,123	\$4,579	\$5,080	\$5,540	\$5,866
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	4.9%	6.1%	6.7%	7.1%	7.4%	7.5%
State College Average	Tuition and Fees	\$3,742	\$4,590	\$5,100	\$5,448	\$5,855	\$6,123
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.6%	6.8%	7.4%	7.6%	7.9%	7.8%
State College Average excluding MCAD and MMA	Tuition and Fees	\$3,678	\$4,515	\$5,027	\$5,377	\$5,789	\$6,063
	Median Family Income	\$66,922	\$67,527	\$68,701	\$71,655	\$74,463	\$78,497
	Tuition and Fees as a Percent of Median Income	5.5%	6.7%	7.3%	7.5%	7.8%	7.7%
Northeastern States Average **	Tuition and Fees			\$5,690	\$5,961	\$6,183	\$6,426
	Median Family Income			\$62,052	\$64,147	\$66,601	\$70,423
	Tuition and Fees as a Percent of Median Income			9.2%	9.3%	9.3%	9.1%

Source: BHE Tuition and Fee Survey; US Census; American Community Survey

Note: Median Family Income lags tuition and fees by one fiscal year (i.e., income earned in FY 2004 is used to pay tuition and fees in FY 2005).

* Annual Tuition and Fees derived from fall rates;

State College Average Tuition and Fees are calculated as a weighted average based on the most recent FTE data available. Current year data uses previous fall FTE (i.e., FY2005 data uses Fall-2003 (FY04) FTE to calculate weighted tuition and fees)

** Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Masters I Institutions.

Percent of Total Undergraduate Enrollment Comprised of Minorities

	<i>DED Region 18 and Over Minority Population with at least HS Diploma or Equivalent</i>	<i>State 18 and Over Minority Population with at least a HS Diploma or Equivalent</i>	Fall-2002 Enrollment		Fall-2003 Enrollment		Fall-2004 Enrollment		Fall-2005 Enrollment		Fall-2006 Enrollment		Fall-2007 Enrollment	
	%	%	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity
Bridgewater	9.1%	13.0%	570	8.7%	639	9.3%	684	9.6%	704	9.8%	768	10.6%	857	11.3%
Fitchburg	9.0%	13.0%	306	10.2%	299	9.4%	312	9.5%	336	9.7%	347	9.7%	365	10.1%
Framingham	17.9%	13.0%	385	10.9%	370	10.4%	376	10.5%	375	10.7%	435	12.2%	446	12.5%
Mass College of Art & Design	N/A	13.0%	200	14.6%	209	14.9%	208	14.2%	282	18.0%	294	17.1%	303	17.3%
MCLA	4.6%	13.0%	115	8.0%	106	7.4%	111	7.8%	106	7.5%	131	9.1%	140	9.3%
Mass Maritime	5.3%	13.0%	36	4.1%	36	3.9%	34	3.8%	33	3.4%	36	3.6%	51	4.8%
Salem	11.0%	13.0%	563	10.0%	688	11.8%	844	13.5%	1,035	15.2%	1,188	17.1%	1,289	18.0%
Westfield	13.2%	13.0%	289	7.2%	302	7.6%	326	8.0%	374	8.4%	378	8.3%	406	9.0%
Worcester	9.0%	13.0%	613	13.9%	591	13.7%	523	12.7%	551	13.1%	577	13.7%	613	14.3%
State Colleges	N/A	13.0%	3,077	10.0%	3,240	10.3%	3,418	10.6%	3,796	11.3%	4,154	12.1%	4,470	12.8%
State Colleges excluding MCAD and MMA	N/A		2,841	9.9%	2,995	10.3%	3,176	10.6%	3,481	11.2%	3,824	12.1%	4,116	12.8%

Source: HEIRS Student File; US Census

*Notes: Enrollment data not included for unknown or non-resident alien students. Region minority population is based on all individuals 18 and over that reported a race or ethnicity other than "White, Non-Hispanic" for the 2000 Census. Regions are based on the Massachusetts Department of Economic Development's regional breakdown of the Commonwealth (See Appendix C for regional descriptions and maps). (Mass. DED is now Mass. Department of Business and Technology).

Performance Accountability Objective: Student Access and Success

- ❑ First-Year Retention Rate
- ❑ Six-Year Graduation Rate
- ❑ Number of Annual Degrees and Certificates Awarded
- ❑ Pass Rate on Massachusetts Test for Educator Licensure

**First-Year Retention Rate (Fall-to-Fall)
New First-Time, Full-Time Degree-Seeking Students**

		Fall-2001 Cohort	Fall-2002 Cohort	Fall-2003 Cohort	Fall-2004 Cohort	Fall-2005 Cohort	Fall-2006 Cohort
Bridgewater State College	Full-time First-time Degree-Seeking Students ¹	1,138	1,272	1,285	1,274	1,314	1,321
	# Returning to Same Institution	838	983	1,000	965	985	982
	% Returning to Same Institution	73.6%	77.3%	77.8%	75.7%	75.0%	74.3%
	Peer Retention Rate			78.1%	77.8%	76.6%	77.0%
Fitchburg State College	Full-time First-time Degree-Seeking Students ¹	405	497	586	715	599	729
	# Returning to Same Institution	288	369	451	555	447	545
	% Returning to Same Institution	71.1%	74.2%	77.0%	77.6%	74.6%	74.8%
	Peer Retention Rate			70.4%	69.3%	69.8%	68.1%
Framingham State College ²	Full-time First-time Degree-Seeking Students ¹	647	721	620	642	667	713
	# Returning to Same Institution	442	522	445	482	480	522
	% Returning to Same Institution	68.3%	72.4%	71.8%	75.1%	72.0%	73.2%
	Peer Retention Rate			73.3%	74.5%	73.8%	72.9%
Massachusetts College of Art and Design ³	Full-time First-time Degree-Seeking Students*	232	218	242	244	265	338
	# Returning to Same Institution	195	197	205	202	228	276
	% Returning to Same Institution	84.1%	90.4%	84.7%	82.8%	86.0%	81.7%
Mass College of Liberal Arts ⁴	Full-time First-time Degree-Seeking Students ¹	267	234	246	263	272	302
	# Returning to Same Institution	182	179	181	191	193	216
	% Returning to Same Institution	68.2%	76.5%	73.6%	72.6%	71.0%	71.5%
	Peer Retention Rate			82.1%	77.9%	75.7%	78.5%
Mass Maritime Academy	Full-time First-time Degree-Seeking Students*	213	222	249	237	264	247
	# Returning to Same Institution	181	166	192	198	208	210
	% Returning to Same Institution	85.0%	74.8%	77.1%	83.5%	78.8%	85.0%
Salem State College	Full-time First-time Degree-Seeking Students ¹	825	837	994	1022	1208	1129
	# Returning to Same Institution	594	605	758	771	856	820
	% Returning to Same Institution	72.0%	72.3%	76.3%	75.4%	70.9%	72.6%
	Peer Retention Rate			75.3%	76.1%	74.6%	74.1%
Westfield State College	Full-time First-time Degree-Seeking Students ¹	969	919	854	855	1182	1163
	# Returning to Same Institution	748	693	637	679	891	889
	% Returning to Same Institution	77.2%	75.4%	74.6%	79.4%	75.4%	76.4%
	Peer Retention Rate			70.5%	70.3%	70.3%	70.8%
Worcester State College	Full-time First-time Degree-Seeking Students ¹	564	509	623	626	641	668
	# Returning to Same Institution	417	370	443	470	473	508
	% Returning to Same Institution	73.9%	72.7%	71.1%	75.1%	73.8%	76.0%
	Peer Retention Rate			71.0%	73.2%	70.9%	71.6%
State Colleges	Full-time First-time Degree-Seeking Students ¹	5,260	5,429	5,699	5,878	6,412	6,610
	# Returning to Same Institution	3,885	4,084	4,312	4,513	4,761	4,968
	% Returning to Same Institution	73.9%	75.2%	75.7%	76.8%	74.3%	75.2%
State Colleges excluding MCAD and MMA	Full-time First-time Degree-Seeking Students ¹	4,815	4,989	5,208	5,397	5,883	6,025
	# Returning to Same Institution	3,509	3,721	3,915	4,113	4,325	4,482
	% Returning to Same Institution	72.9%	74.6%	75.2%	76.2%	73.5%	74.4%
Northeast States Retention Rate				77.7%	77.6%	77.2%	77.0%
National Retention Rate				74.3%	74.0%	73.7%	73.6%

¹ Note: Cohort Identification: HEIRS II Fall Term Credit Student Unit Record File. Data Elements: *Student Type at Current Registration* = New; *New Student Type* = Degree-Seeking First-time freshman; *Full-Time* = Enrolled 12+ credits; *# Returning* derived from matching Student SSN and Student ID in the following fall term HEIRS II Student file; *% Returning* = # Returning/Full-time First-time Degree-Seeking Students

² One peer for Framingham State did not report their Retention rate for the Fall 2004 and Fall 2005 Cohorts

³ See Endnotes Section

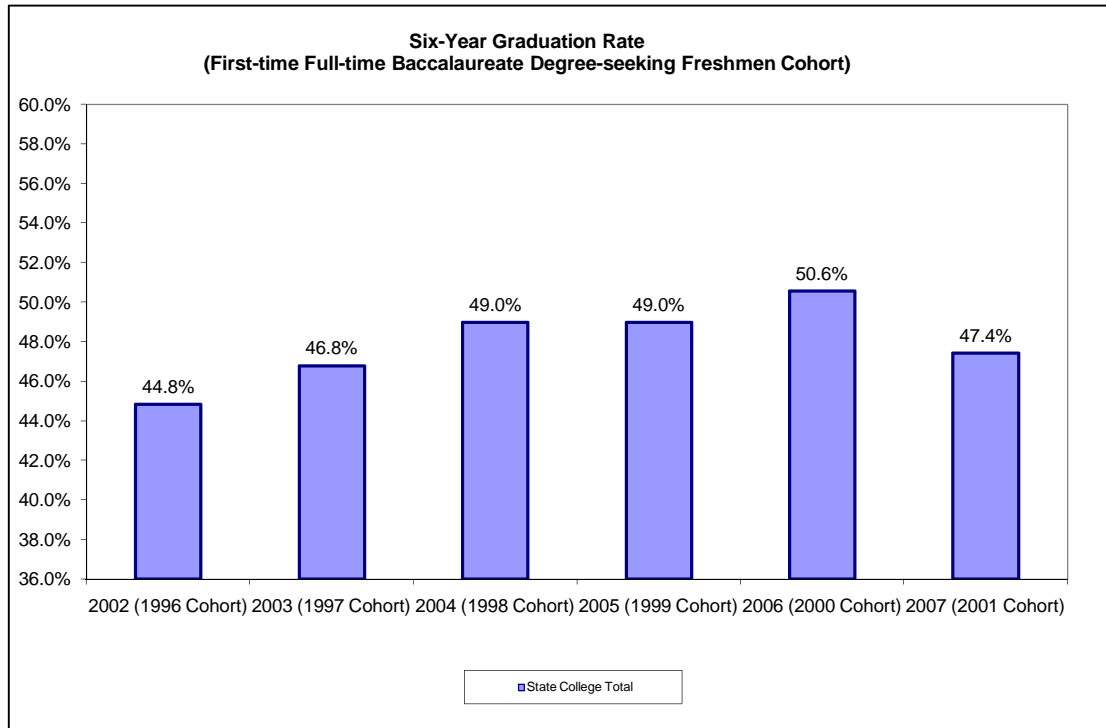
⁴ MCLA changed one peer for the Fall 2004 Analysis

Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)

		2002 (1996 Cohort)	2003 (1997 Cohort)	2004 (1998 Cohort)	2005 (1999 Cohort)	2006 (2000 Cohort)	2007 (2001 Cohort)	3-Yr Avg (2005- 2007)
Bridgewater	Institution Grad Rate	47.0%	45.8%	51.4%	47.8%	50.6%	47.8%	48.8%
	Peer Grad Rate	50.6%	50.6%	51.5%	51.4%	52.7%	53.0%	52.4%
Fitchburg	Institution Grad Rate	44.0%	47.7%	47.1%	54.8%	51.6%	47.4%	51.3%
	Peer Grad Rate	36.3%	38.1%	35.1%	40.9%	39.9%	40.2%	40.3%
Framingham	Institution Grad Rate	38.7%	42.0%	44.4%	42.0%	50.2%	42.8%	45.0%
	Peer Grad Rate	33.5%	35.4%	34.5%	35.5%	37.2%	36.8%	36.5%
Mass College of Art and Design	Institution Grad Rate	50.7%	65.3%	65.7%	62.3%	64.5%	64.5%	63.8%
Mass College of Liberal Arts ¹	Institution Grad Rate	45.7%	46.7%	45.0%	47.3%	51.3%	46.3%	48.3%
	Peer Grad Rate	52.8%	50.1%	53.2%	53.8%	56.5%	60.1%	56.8%
Mass Maritime Academy	Institution Grad Rate	64.5%	56.7%	61.9%	69.6%	71.1%	63.7%	68.1%
Salem	Institution Grad Rate	34.1%	37.0%	42.4%	39.9%	39.8%	37.3%	39.0%
	Peer Grad Rate	38.1%	39.0%	40.1%	39.2%	38.5%	39.5%	39.1%
Westfield	Institution Grad Rate	56.4%	55.7%	53.1%	52.7%	56.2%	55.6%	54.8%
	Peer Grad Rate	37.8%	40.7%	41.2%	41.0%	43.6%	44.4%	43.0%
Worcester	Institution Grad Rate	35.6%	40.5%	43.2%	43.5%	36.9%	39.9%	40.1%
	Peer Grad Rate	33.1%	33.5%	33.5%	35.9%	34.9%	36.4%	35.7%
State College Total	Segment Grad Rate	44.8%	46.8%	49.0%	49.0%	50.6%	47.4%	49.0%
State College Total excluding MCAD and MMA	Segment Grad Rate	43.8%	45.5%	47.6%	47.2%	48.9%	45.9%	47.3%

Source: IPEDS Graduation Rate Survey

¹ MCLA changed one peer for the 2005 Analysis



Number of Annual Degrees and Certificates Awarded

	Degree Type	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Bridgewater	Certificate	0	1	0	0	2	0
	Bachelor	1,185	1,232	1,232	1,331	1,343	1,413
	Post-Bacc. Certificate	162	156	144	158	157	103
	Master	278	246	341	385	364	413
	Certificate of Adv. Graduate Study	40	35	64	61	45	75
	Total	1,665	1,670	1,781	1,935	1,911	2,004
Fitchburg	Certificate	1	4	4	3	1	3
	Bachelor	516	579	489	560	622	628
	Post-Bacc. Certificate	2	10	3	1	5	6
	Master	379	465	368	484	475	370
	Certificate of Adv. Graduate Study	55	38	50	53	55	66
	Total	953	1,096	914	1,101	1,158	1,073
Framingham	Bachelor	630	588	658	674	714	631
	Post-Bacc. Certificate	27	44	47	36	66	63
	Master	616	651	546	497	453	462
	Total	1,273	1,283	1,251	1,207	1,233	1,156
Massachusetts College of Art and Design	Certificate	21	16	25	13	23	15
	Bachelor	260	297	284	317	277	274
	Post-Bacc. Certificate	6	15	13	12	15	13
	Master	57	25	46	28	38	50
	Total	344	353	368	370	353	352
Mass College of Liberal Arts	Certificate	0	0	0	0	0	1
	Bachelor	280	271	291	298	303	299
	Master	30	29	47	36	27	37
	Certificate of Adv. Graduate Study	-	-	-	12	1	27
	Total	310	300	338	346	331	364
Mass Maritime Academy	Bachelor	160	155	177	148	198	189
	Master	0	0	21	18	19	23
	Total	160	155	198	166	217	212
Salem	Certificate					6	6
	Bachelor	918	830	845	924	1,059	1,213
	Post-Bacc. Certificate	1	1	0	6	8	10
	Master	369	468	458	468	528	649
	Certificate of Adv. Grad. Study	17	23	20	42	47	46
	Total	1,305	1,322	1,323	1,440	1,648	1,924
Westfield *	Bachelor	868	876	867	904	933	919
	Post-Bacc. Certificate	64	29	25	0	6	21
	Master	117	113	74	103	153	131
	Certificate of Adv. Grad. Study	9	12	8	11	3	11
	Total	1,058	1,030	974	1,018	1,095	1,082
Worcester	Bachelor	728	697	705	729	758	762
	Post-Bacc. Certificate	130	106	137	148	174	131
	Master	207	160	147	171	144	183
	Total	1,065	963	989	1,048	1,076	1,076
State College Total	Certificate	22	21	29	16	32	25
	Bachelor	5,545	5,525	5,548	5,885	6,207	6,328
	Post-Bacc. Certificate	392	361	369	361	431	347
	Master	2,053	2,157	2,048	2,190	2,201	2,318
	Certificate of Adv. Grad. Study	121	108	142	179	151	225
	Total	8,133	8,172	8,136	8,631	9,022	9,243
State College Total excluding MCAD and MMA	Certificate	1	5	4	3	9	10
	Bachelor	5,125	5,073	5,087	5,420	5,732	5,865
	Post-Bacc. Certificate	386	346	356	349	416	334
	Master	1,996	2,132	1,981	2,144	2,144	2,245
	Certificate of Adv. Grad. Study	121	108	142	179	151	225
	Total	7,629	7,664	7,570	8,095	8,452	8,679

Source: HEIRS Degrees File

Note: Degrees conferred data in HEIRS was cleaned in 2005 to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions' data is slightly different for earlier years.

*See Endnotes Section

Massachusetts Test for Educator Licensure (MTEL) Pass Rate
TO BE UPDATED

		AY 01-02	AY 02-03	AY 03-04	AY 04-05	AY 05-06
Bridgewater	# Test Takers	251	343	296	356	361
	# Passing	250	342	266	334	344
	Pass Rate	100%	100%	90%	94%	95%
Fitchburg	# Test Takers	98	144	93	72	135
	# Passing	96	144	93	72	135
	Pass Rate	98%	100%	100%	100%	100%
Framingham	# Test Takers	79	90	93	102	97
	# Passing	79	90	92	102	95
	Pass Rate	100%	100%	99%	100%	98%
Massachusetts College of Art and Design*	# Test Takers	18	27	26	27	28
	# Passing	18	27	26	27	28
	Pass Rate	100%	100%	100%	100%	100%
Mass College of Liberal Arts	# Test Takers	30	47	56	46	44
	# Passing	30	47	55	45	44
	Pass Rate	100%	100%	98%	98%	100%
Mass Maritime Academy**		N/A	N/A	N/A	N/A	N/A
Salem	# Test Takers	118	199	132	149	182
	# Passing	110	194	124	140	181
	Pass Rate	93%	97%	94%	94%	99%
Westfield	# Test Takers	154	253	179	151	181
	# Passing	151	248	162	142	180
	Pass Rate	98%	98%	91%	94%	99%
Worcester	# Test Takers	68	82	63	81	98
	# Passing	67	82	63	81	97
	Pass Rate	99%	100%	100%	100%	99%
State College Total	# Test Takers	816	1,185	938	984	1,126
	# Passing	801	1,174	881	943	1,104
	Pass Rate	98%	99%	94%	96%	98%
State College Total excluding MCAD and MMA	# Test Takers	798	1,158	912	957	1,098
	# Passing	783	1,147	855	916	1,076
	Pass Rate	98%	99%	94%	96%	98%

Source: Title II; Mass. Department of Education

**Massachusetts Maritime Academy does not have a teacher education program.

Performance Accountability Objective: Qualified Students

- ❑ Percentage of Special Admission Students
- ❑ Minimum High School Weighted Grade Point Average of Incoming First-Year Students

Percent of Special Admission Students

	Status	Type	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	Accepted	# New Students	4,734	5,054	5,569	5,581	5,755	5,836
		# Special Admits	424	251	295	632	491	320
		% Special Admits	9.0%	5.0%	5.3%	11.3%	8.5%	5.5%
	Enrolled	# New Students	2,036	1,997	2,202	2,222	2,130	2,412
		# Special Admits	221	206	222	218	221	157
		% Special Admits	10.9%	10.3%	10.1%	9.8%	10.4%	6.5%
Fitchburg	Accepted	# New Students	2,163	2,498	2,468	2,777	2,795	2,838
		# Special Admits	135	265	291	189	334	260
		% Special Admits	6.2%	10.6%	11.8%	6.8%	11.9%	9.2%
	Enrolled	# New Students	887	988	1,016	1,007	1,086	1,067
		# Special Admits	48	95	129	53	93	82
		% Special Admits	5.4%	9.6%	12.7%	5.3%	8.6%	7.7%
Framingham	Accepted	# New Students	2,814	2,842	2,854	3,046	3,084	2,814
		# Special Admits	246	95	175	161	167	137
		% Special Admits	8.7%	3.3%	6.1%	5.3%	5.4%	4.9%
	Enrolled	# New Students	1,050	941	973	987	1,051	1,062
		# Special Admits	94	40	63	62	65	61
		% Special Admits	9.0%	4.3%	6.5%	6.3%	6.2%	5.7%
Massachusetts College of Art and Design	Accepted	# New Students	743	882	843	1,011	1,116	993
		# Special Admits	34	47	20	20	19	22
		% Special Admits	4.6%	5.3%	2.4%	2.0%	1.7%	2.2%
	Enrolled	# New Students	369	411	430	441	530	438
		# Special Admits	24	21	18	13	18	18
		% Special Admits	6.5%	5.1%	4.2%	2.9%	3.4%	4.1%
Mass College of Liberal Arts	Accepted	# New Students	1,007	1,037	1,034	1,065	1,154	1,281
		# Special Admits	80	126	66	104	58	122
		% Special Admits	7.9%	12.2%	6.4%	9.8%	5.0%	9.5%
	Enrolled	# New Students	416	393	428	450	458	523
		# Special Admits	29	30	32	41	36	49
		% Special Admits	7.0%	7.6%	7.5%	9.1%	7.9%	9.4%
Mass Maritime Academy	Accepted	# New Students	500	542	497	543	552	542
		# Special Admits	25	15	7	11	5	16
		% Special Admits	5.0%	2.8%	1.4%	2.0%	0.9%	3.0%
	Enrolled	# New Students	253	311	269	303	280	301
		# Special Admits	14	11	4	5	2	11
		% Special Admits	5.5%	3.5%	1.5%	1.7%	0.7%	3.7%
Salem	Accepted	# New Students	4,090	4,456	4,571	5,573	5,136	5,439
		# Special Admits	799	1,243	1,280	1,837	1,285	908
		% Special Admits	19.5%	27.9%	28.0%	33.0%	25.0%	16.7%
	Enrolled	# New Students	1,664	1,755	1,907	2,049	1,927	1,911
		# Special Admits	121	164	224	241	175	126
		% Special Admits	7.3%	9.3%	11.8%	11.8%	9.1%	6.6%

Percent of Special Admission Students

	Status	Type	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Westfield	Accepted	# New Students	2,900	2,963	2,991	3,643	3,525	3,296
		# Special Admits	100	89	101	220	195	90
		% Special Admits	3.4%	3.0%	3.4%	6.0%	5.5%	2.7%
	Enrolled	# New Students	1,213	1,189	1,237	1,516	1,460	1,207
		# Special Admits	55	66	64	119	107	67
		% Special Admits	4.5%	5.6%	5.2%	7.8%	7.3%	5.6%
Worcester	Accepted	# New Students	2,283	2,275	2,354	2,580	2,643	2,816
		# Special Admits	293	140	179	106	160	122
		% Special Admits	12.8%	6.2%	7.6%	4.1%	6.1%	4.3%
	Enrolled	# New Students	1,123	1,024	1,104	1,159	1,184	1,234
		# Special Admits	125	92	90	57	104	79
		% Special Admits	11.1%	9.0%	8.2%	4.9%	8.8%	6.4%
State College Total	Accepted	# New Students	21,234	22,549	23,181	25,819	25,760	25,855
		# Special Admits	2,136	2,271	2,414	3,280	2,714	1,997
		% Special Admits	10.1%	10.1%	10.4%	12.7%	10.5%	7.7%
	Enrolled	# New Students	9,011	9,009	9,566	10,134	10,106	10,155
		# Special Admits	731	725	846	809	821	650
		% Special Admits	8.1%	8.0%	8.8%	8.0%	8.1%	6.4%
State College Total excluding MCAD and MMA	Accepted	# New Students	19,991	21,125	21,841	24,265	24,092	24,320
		# Special Admits	2,077	2,209	2,387	3,249	2,690	1,959
		% Special Admits	10.4%	10.5%	10.9%	13.4%	11.2%	8.1%
	Enrolled	# New Students	8,389	8,287	8,867	9,390	9,296	9,416
		# Special Admits	693	693	824	791	801	621
		% Special Admits	8.3%	8.4%	9.3%	8.4%	8.6%	6.6%

Source: HEIRS Student File

Board Policy for Special Admits	Fall 02 ¹	Fall 03	Fall 04	Fall 05 ²	Fall 06	Fall 07
	10%	10%	10%	10%	10%	10%

¹ Note: For FY03, Bridgewater, MCLA, and Salem asked for and received a waiver to increase the percentage of Special Admissions to 15%.

² Note: For FY06, Salem asked for and received a waiver to increase the percentage of Special Admissions to 15%.

High School Weighted GPA Students accepted/enrolled with less than a 2.0 GPA

	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	0	0	0	0	0	0
Fitchburg	0	0	1	1	0	0
Framingham	0	0	0	0	0	1
Mass College of Art & Design	0	0	0	0	0	0
MCLA	0	0	0	0	0	0
Mass Maritime	0	0	0	0	0	0
Salem	0	0	0	0	0	0
Westfield	0	0	0	0	0	0
Worcester	0	0	0	0	0	0
State Colleges	0	0	1	1	0	1
State College Total excludes MCAD and MMA	0	0	1	1	0	1

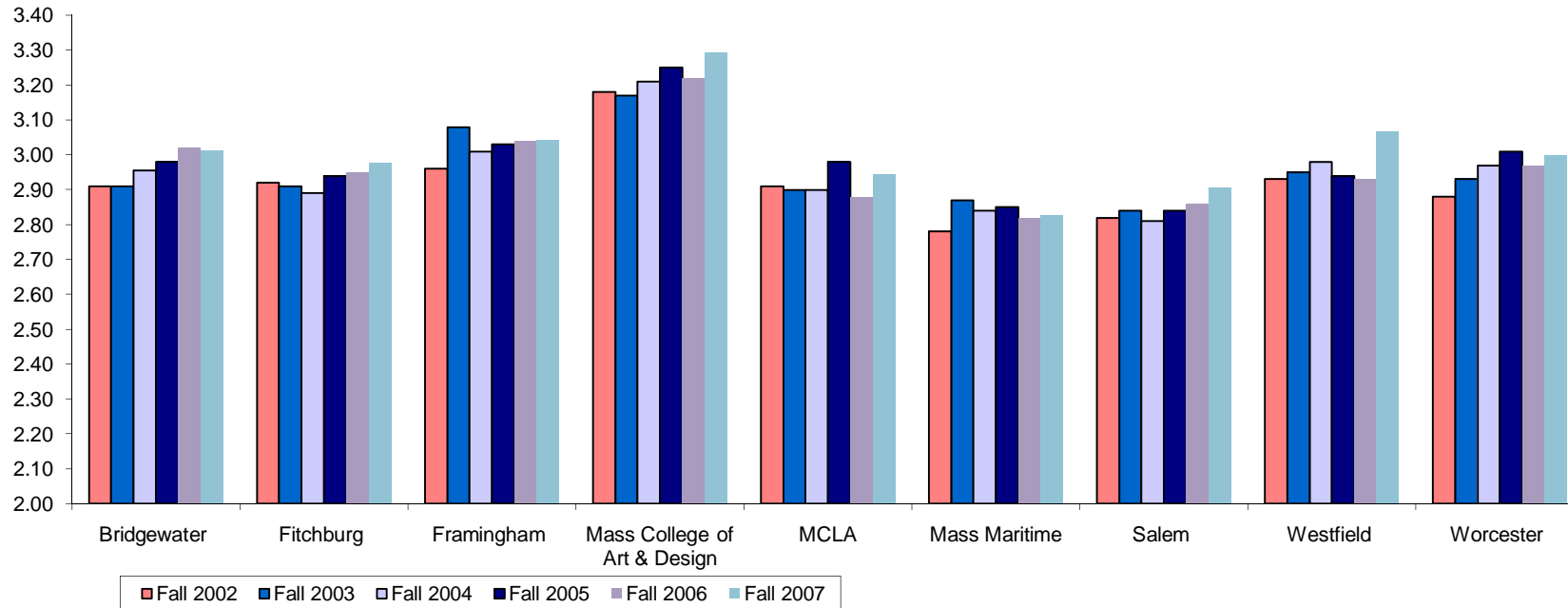
Source: HEIRS Student File

Average High School Weighted GPA (First-time Enrolled Students, Informational Only)

	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater	2.91	2.91	2.96	2.98	3.02	3.01
Fitchburg	2.92	2.91	2.89	2.94	2.95	2.98
Framingham	2.96	3.08	3.01	3.03	3.04	3.04
Mass College of Art & Design	3.18	3.17	3.21	3.25	3.22	3.29
MCLA	2.91	2.90	2.90	2.98	2.88	2.95
Mass Maritime	2.78	2.87	2.84	2.85	2.82	2.83
Salem	2.82	2.84	2.81	2.84	2.86	2.91
Westfield	2.93	2.95	2.98	2.94	2.93	3.07
Worcester	2.88	2.93	2.97	3.01	2.97	3.00
State Colleges	2.91	2.93	2.93	2.96	2.95	2.99
State College Total excludes MCAD and MMA	2.91	2.92	2.94	2.95	2.95	3.00

Source: HEIRS Student File

Average High School Weighted GPA



Performance Accountability Objective: Cost Effective Use of Resources

- ❑ Capital Adaptation and Renewal
- ❑ Primary Reserve Ratio
- ❑ Expenditures

Capital Adaptation and Renewal Expenditures

TO BE UPDATED

	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY2007	FY2008	Three-year Rolling Average FY 2006 to FY 2008
Bridgewater	8.3%	11.1%	6.5%	5.4%	4.5%	5.9%	7.0%	7.3%		
Fitchburg	5.3%	5.8%	4.0%	7.5%	9.3%	11.4%	21.6%	16.4%		
Framingham	9.7%	12.5%	8.4%	14.3%	7.3%	11.3%	12.3%	20.4%		
Mass College of Art and Design	4.8%	5.5%	6.5%	5.2%	7.2%	7.0%	4.6%	5.5%		
Mass College of Liberal Arts	8.7%	6.0%	5.2%	7.7%	4.7%	11.5%	27.0%	13.8%		
Mass Maritime Academy	7.9%	5.7%	5.6%	6.7%	14.9%	5.1%	8.5%	13.9%		
Salem	8.2%	5.0%	5.1%	5.9%	6.7%	12.9%	6.4%	9.7%		
Westfield	5.8%	10.6%	5.1%	10.3%	14.4%	11.6%	10.7%	8.8%		
Worcester*	4.6%	6.6%	3.3%	5.4%	7.9%	6.4%	8.0%	7.5%		
SC Total	7.2%	8.0%	5.5%	7.4%	7.9%	9.4%	10.5%	10.8%		
SC Total excludes MCAD and MMA	7.3%	8.4%	5.4%	7.6%	7.6%	9.8%	11.1%	11.1%		

Source: HEIRS-Fiscal Policy

"The sources of funding for A&R expenditures include: GAA bonds, state appropriations, local funds, HEFA bonds, TELP financing, and grant revenue".

* Worcester received a waiver for FY 2002.

Board Policy for Capital Adaptation and Renewal	The three-year rolling average percentage spent on capital adaptation and renewal can be no less than:								
	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08
	4.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

Primary Reserve Ratio*

TO BE UPDATED

Institution	FY2005			FY2006			FY2007		
	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses	Ratio	Unrestricted & Expendable Net Assets	Total Operating Expenses
Bridgewater	10.1%	\$9,620,824	\$95,491,435	13.6%	\$14,336,585	\$105,063,104	13.1%	\$15,180,658	\$115,961,552
Fitchburg	34.8%	\$18,224,560	\$52,328,367	40.5%	\$23,337,223	\$57,555,432	39.3%	\$24,590,690	\$62,597,680
Framingham	48.3%	\$24,361,275	\$50,416,525	39.4%	\$21,278,322	\$53,942,062	38.2%	\$23,371,626	\$61,181,782
Mass College of Art and Design	6.1%	\$2,225,592	\$36,421,926	6.5%	\$2,659,536	\$40,691,474	10.3%	\$4,626,498	\$45,121,134
Mass College of Liberal Arts	8.8%	\$2,645,536	\$30,066,980	11.1%	\$3,717,955	\$33,401,714	13.9%	\$5,026,807	\$36,271,288
Mass Maritime Academy	23.2%	\$6,283,920	\$27,133,939	26.1%	\$7,776,021	\$29,777,269	29.5%	\$10,064,982	\$34,127,080
Salem	14.5%	\$12,996,233	\$89,636,985	11.7%	\$12,158,121	\$103,739,845	10.8%	\$12,095,452	\$111,986,974
Westfield	0.8%	\$436,322	\$57,864,277	17.2%	\$11,138,117	\$64,920,315	23.3%	\$16,448,476	\$70,545,687
Worcester	18.5%	\$9,521,849	\$51,496,575	18.9%	\$10,856,237	\$57,293,416	21.7%	\$13,536,795	\$62,307,852

Source: Audited Financial Statements

*The Primary Reserve ratio = Unrestricted and Expendable Net Assets/ Total Operating Expenditures. This ratio provides a snapshot of an institution's financial strength, resource sufficiency and flexibility. The ratio indicates how long the college could operate using expendable reserves without relying on additional new assets generated by operations. A ratio below 10% indicates an institution lacks flexibility and may lack sufficient resources for strategic initiatives; a ratio of 40% is recommended for public higher education institutions.

Expenditures FY07								
	Institution Annual HCT/Peer Annual Average HCT		Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total Expenditures
Bridgewater	12,042	Costs	\$40,215,625	\$16,263,422	\$13,981,481	\$12,924,076	\$13,861,374	\$115,131,031
		Cost per Annual HCT	\$3,340	\$1,351	\$1,161	\$1,073	\$1,151	\$9,561
	11,311	Peer Avg - Costs	\$49,174,548	\$10,897,745	\$10,251,433	\$18,330,453	\$13,313,739	\$135,675,758
		Peer Avg - Cost per Annual Avg HCT	\$4,348	\$964	\$906	\$1,621	\$1,177	\$11,996
Fitchburg	11,906	Costs	\$24,257,025	\$5,133,476	\$7,070,231	\$6,717,353	\$9,704,409	\$62,544,179
		Cost per Annual HCT	\$2,037	\$431	\$594	\$564	\$815	\$5,253
	8,809	Peer Avg - Costs	\$33,334,582	\$8,052,477	\$6,985,441	\$9,209,321	\$8,774,469	\$95,571,783
		Peer Avg - Cost per Annual Avg HCT	\$3,784	\$914	\$793	\$1,045	\$996	\$10,850
Framingham	10,459	Costs	\$21,208,906	\$7,590,955	\$6,640,774	\$7,375,721	\$9,632,258	\$60,461,408
		Cost per Annual HCT	\$2,028	\$726	\$635	\$705	\$921	\$5,781
	9012	Peer Avg - Costs	\$32,041,736	\$7,882,507	\$7,845,041	\$15,113,947	\$11,028,955	\$95,231,845
		Peer Avg - Cost per Annual Avg HCT	\$3,556	\$875	\$871	\$1,677	\$1,224	\$10,568
Mass Art and Design	3,312	Costs	\$16,235,813	\$4,802,693	\$3,852,245	\$6,472,741	\$6,055,720	\$44,975,075
		Cost per Annual HCT	\$4,902	\$1,450	\$1,163	\$1,954	\$1,828	\$13,579
	2647	Peer Avg - Costs	\$29,502,447	\$8,186,813	\$5,125,235	\$11,987,869	\$0	\$77,927,979
		Peer Avg - Cost per Annual Avg HCT	\$11,145	\$3,093	\$1,936	\$4,529	\$0	\$29,439
MCLA	2,630	Costs	\$12,192,241	\$3,032,293	\$4,614,916	\$5,584,706	\$3,983,691	\$36,206,119
		Cost per Annual HCT	\$4,636	\$1,153	\$1,755	\$2,123	\$1,515	\$13,767
	2754	Peer Avg - Costs	\$16,350,150	\$3,442,343	\$5,347,104	\$7,879,713	\$5,696,623	\$53,735,793
		Peer Avg - Cost per Annual Avg HCT	\$5,936	\$1,250	\$1,941	\$2,861	\$2,068	\$19,510
Mass Maritime	1,122	Costs	\$9,097,748	\$3,454,013	\$4,827,545	\$4,923,971	\$4,166,683	\$34,010,217
		Cost per Annual HCT	\$8,109	\$3,078	\$4,303	\$4,389	\$3,714	\$30,312
	1081	Peer Avg - Costs	\$8,817,681	\$1,689,691	\$2,943,609	\$5,954,941	\$4,798,300	\$32,387,591
		Peer Avg - Cost per Annual Avg HCT	\$8,159	\$1,564	\$2,724	\$5,510	\$4,440	\$29,970
Salem	15,823	Costs	\$42,475,278	\$16,973,190	\$9,203,010	\$19,042,527	\$10,857,670	\$111,691,111
		Cost per Annual HCT	\$2,684	\$1,073	\$582	\$1,203	\$686	\$7,059
	14217	Peer Avg - Costs	\$52,341,616	\$12,811,833	\$12,551,645	\$19,630,402	\$16,005,491	\$142,692,668
		Peer Avg - Cost per Annual Avg HCT	\$3,682	\$901	\$883	\$1,381	\$1,126	\$10,037
Westfield	6,547	Costs	\$23,838,920	\$5,078,378	\$7,933,822	\$5,840,751	\$7,664,631	\$70,320,393
		Cost per Annual HCT	\$3,641	\$776	\$1,212	\$892	\$1,171	\$10,741
	7481	Peer Avg - Costs	\$25,695,631	\$7,064,595	\$6,947,427	\$8,476,777	\$8,093,663	\$78,455,865
		Peer Avg - Cost per Annual Avg HCT	\$3,435	\$944	\$929	\$1,133	\$1,082	\$10,488
Worcester	8,930	Costs	\$24,371,832	\$4,491,059	\$5,950,965	\$7,618,221	\$7,394,699	\$62,307,852
		Cost per Annual HCT	\$2,729	\$503	\$666	\$853	\$828	\$6,977
	9743	Peer Avg - Costs	\$35,490,854	\$9,859,797	\$7,507,924	\$11,540,180	\$11,473,726	\$103,684,190
		Peer Avg - Cost per Annual Avg HCT	\$3,643	\$1,012	\$771	\$1,184	\$1,178	\$10,642
State College Total	72,771	Costs	\$213,893,388	\$66,819,479	\$64,074,989	\$76,500,067	\$73,321,135	\$597,647,385
		Cost per Annual HCT	\$2,939	\$918	\$881	\$1,051	\$1,008	\$8,213
State College Total (excludes MCAD and	68,337	Costs	\$188,559,827	\$58,562,773	\$55,395,199	\$65,103,355	\$63,098,732	\$518,662,093
		Cost per Annual HCT	\$2,759	\$857	\$811	\$953	\$923	\$7,590

Sources: IPEDS

Performance Accountability Objective: Higher Education Collaboration

- Number of Community College Students Matriculated into Four-Year Colleges

Community College Students Matriculated into Four-Year Colleges

	Fall	Total Number of Transfer Students	Students who Transferred in from a Massachusetts Community College	Percent of Transfer Student who Transferred in from a Massachusetts Community College	Number of Students who Transferred in from a Massachusetts Community College through the Joint Admission Program	Percent of Transfer Student from a Massachusetts Community College who Transferred in through the Joint Admission Program
Bridgewater	2002	735	330	44.9%	81	24.5%
	2003	691	346	50.1%	115	33.2%
	2004	810	364	44.9%	102	28.0%
	2005	878	412	46.9%	125	30.3%
	2006	763	374	49.0%	117	31.3%
	2007	790	409	51.8%	151	36.9%
Fitchburg	2002	365	221	60.5%	39	17.6%
	2003	357	202	56.6%	29	14.4%
	2004	295	178	60.3%	33	18.5%
	2005	392	234	59.7%	29	18.5%
	2006	343	204	59.5%	31	15.2%
	2007	359	233	64.9%	56	24.0%
Framingham	2002	322	143	44.4%	32	22.4%
	2003	315	139	44.1%	21	15.1%
	2004	320	144	45.0%	22	15.3%
	2005	317	135	42.6%	18	13.3%
	2006	334	139	41.6%	28	20.1%
	2007	420	196	46.7%	28	14.3%
Mass College of Art & Design*	2002	149	31	20.8%	0	0.0%
	2003	164	34	20.7%	0	0.0%
	2004	177	33	18.6%	0	0.0%
	2005	168	51	30.4%	0	0.0%
	2006	186	45	24.2%	0	0.0%
	2007	147	49	33.3%	0	0.0%
MCLA	2002	119	73	61.3%	16	21.9%
	2003	136	55	40.4%	15	27.3%
	2004	158	86	54.4%	25	29.1%
	2005	176	107	60.8%	30	28.0%
	2006	149	89	59.7%	31	34.8%
	2007	151	90	59.6%	28	31.1%

Community College Students Matriculated into Four-Year Colleges

	Fall	Total Number of Transfer Students	Students who Transferred in from a Massachusetts Community College	Percent of Transfer Student who Transferred in from a Massachusetts Community College	Number of Students who Transferred in from a Massachusetts Community College through the Joint Admission Program	Percent of Transfer Student from a Massachusetts Community College who Transferred in through the Joint Admission Program
Mass Maritime	2002	31	14	45.2%	0	0.0%
	2003	34	11	32.4%	0	0.0%
	2004	32	16	50.0%	0	0.0%
	2005	38	12	31.6%	0	0.0%
	2006	32	9	28.1%	0	0.0%
	2007	38	11	28.9%	0	0.0%
Salem	2002	636	294	46.2%	58	19.7%
	2003	739	392	53.0%	59	15.1%
	2004	748	386	51.6%	47	12.2%
	2005	618	334	54.0%	77	23.1%
	2006	780	412	52.8%	65	15.8%
	2007	814	446	54.8%	69	15.5%
Westfield	2002	253	183	72.3%	78	42.6%
	2003	330	240	72.7%	90	37.5%
	2004	368	249	67.7%	86	34.5%
	2005	324	228	70.4%	93	40.8%
	2006	290	210	72.4%	95	45.2%
	2007	252	177	70.2%	89	50.3%
Worcester	2002	604	298	49.3%	5	1.7%
	2003	396	200	50.5%	21	10.5%
	2004	445	207	46.5%	29	14.0%
	2005	490	202	41.2%	32	15.8%
	2006	472	245	51.9%	33	13.5%
	2007	509	256	50.3%	43	16.8%
State College Total	2002	3,214	1,587	49.4%	309	19.5%
	2003	3,162	1,619	51.2%	350	21.6%
	2004	3,353	1,663	49.6%	344	20.7%
	2005	3,401	1,715	50.4%	404	23.6%
	2006	3,349	1,727	51.6%	400	23.2%
	2007	3,480	1,867	53.6%	464	24.9%
State College Total excluding MCAD and MMA	2002	3,034	1,542	50.8%	309	20.0%
	2003	2,964	1,574	53.1%	350	22.2%
	2004	3,144	1,614	51.3%	344	21.3%
	2005	3,195	1,652	51.7%	404	24.5%
	2006	3,131	1,673	53.4%	400	23.9%
	2007	3,295	1,807	54.8%	464	25.7%

Source: HEIRS

* Mass College of Art & Design does not participate in the Joint Admissions Program

Performance Accountability Objective: Fundraising

- ❑ Total Private Funds Received at Both the Institution and the Foundation
- ❑ Total Market Value of Endowment

Total Private Funds Received
(Institution and Foundation)

TO BE UPDATED

	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Bridgewater	\$1,624,257	\$1,573,110	\$2,105,502	\$1,562,344	\$1,280,550	\$1,217,310
Fitchburg	\$470,474	\$1,343,659	\$1,270,023	\$679,986	\$1,625,316	\$1,643,874
Framingham	\$338,195	\$639,295	\$444,924	\$375,961	\$654,577	\$873,457
Mass College of Art and Design	\$669,735	\$1,044,288	\$1,503,336	\$1,769,883	\$3,773,594	\$1,926,954
Mass College of Liberal Arts	\$723,495	\$907,681	\$434,465	\$659,577	\$523,415	\$1,561,378
Mass Maritime Academy	\$99,465	\$708,795	\$1,104,141	\$1,399,581	\$1,180,661	\$1,761,654
Salem	\$2,797,847	\$1,342,835	\$1,363,386	\$1,837,108	\$7,372,735	\$2,380,640
Westfield	\$566,369	\$742,903	\$499,343	\$496,029	\$593,099	\$589,680
Worcester	\$1,302,701	\$567,628	\$679,225	\$1,014,322	\$1,409,932	\$1,130,710
State College Total	\$8,592,538	\$8,870,194	\$9,404,345	\$9,794,791	\$18,413,879	\$13,085,657
State College Total excludes MCAD and MMA	\$7,823,338	\$7,117,111	\$6,796,868	\$6,625,327	\$13,459,624	\$9,397,049

Source: Institutional Budget Worksheets

Total Foundation Endowment*
TO BE UPDATED

	FY 2004	FY 2005	FY 2006	FY 2007
Bridgewater	\$12,407,079	\$11,380,216	\$15,239,702	\$18,036,491
Fitchburg	\$5,512,360	\$7,721,461	\$7,923,379	\$8,672,354
Framingham	\$2,197,144	\$2,405,740	\$2,680,407	\$3,120,696
Mass College of Art and Design	\$3,211,145	\$3,936,279	\$6,469,231	\$7,325,169
Mass College of Liberal Arts	\$6,092,000	\$6,165,362	\$6,281,681	\$7,958,986
Mass Maritime Academy	\$655,947	\$1,129,036	\$1,269,151	\$1,878,358
Salem	\$7,330,611	\$8,112,531	\$14,475,113	\$16,740,069
Westfield	\$2,938,734	\$3,227,625	\$3,398,451	\$3,733,259
Worcester	\$6,235,447	\$8,233,127	\$9,579,219	\$8,017,396
State College Total	\$46,580,467	\$52,311,377	\$67,316,334	\$75,487,778
State College excludes MCAD and MMA	\$42,713,375	\$47,246,062	\$59,577,952	\$66,284,251

Source: HEIRS Fiscal Policy

* Restricted Net Assets as reported on Annual Audited Financial Statements

Endnotes

Performance Accountability Objective: Student Access & Success

First Year Retention Rate

Massachusetts College of Art and Design

Mass College of Art and Design's Fall 2001 cohort retention rate has been adjusted from that published in the Linear Trend Book. There were two cohort students included in the 2001 file who were never enrolled at Mass College Art & Design. In addition, there were another 13 students from the 2001 cohort who were still enrolled in 2002, were included in the HEIRS file submitted, but were not caught by HEIRS tracking system because their records have no SSN's. Corrections to the fall 2001 cohort have been made.

Degrees Awarded

Westfield

Degrees awarded- Post-bacc- These programs are being eliminated and rolled into Masters Programs. Thus, the report shows a significant reduction in the percentage

Appendices

- Appendix A:
 - Fall Unduplicated Credit Headcount
 - Total Degrees Conferred
- Appendix B:
 - Tuition and Fees at Massachusetts Public Colleges and University
- Appendix C:
 - Regions of Massachusetts
- Appendix D:
 - Four-, Five-, and Six-Year Graduation Rates

Fall Undergraduate and Graduate Unduplicated Credit Headcount Fall 1998 to Fall 2007

Appendix A

Institution		Fall 1998	Fall 1999	Fall 2000	Fall 2001	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007
Bridgewater State College	Undergrad	7,320	7,157	7,080	7,199	7,434	7,598	7,753	7,783	7,825	8,160
	Grad	1,841	1,798	1,759	1,839	2,127	2,028	1,978	1,757	1,830	1,774
	Total Enroll	9,161	8,955	8,839	9,038	9,561	9,626	9,731	9,540	9,655	9,934
Fitchburg State College	Undergrad	3,660	3,356	3,240	3,219	3,379	3,452	3,522	3,653	3,768	3,835
	Grad	2,756	2,219	2,480	1,814	1,670	1,465	1,679	1,687	1,740	2,857
	Total Enroll	6,416	5,575	5,720	5,033	5,049	4,917	5,201	5,340	5,508	6,692
Framingham State College*	Undergrad	4,390	3,988	4,042	4,043	3,978	3,894	3,873	3,772	3,829	3,828
	Grad	1,295	1,401	1,721	1,872	1,906	2,262	2,142	2,102	2,032	2,075
	Total Enroll	5,685	5,389	5,763	5,915	5,884	6,156	6,015	5,874	5,861	5,903
Massachusetts College of Art and Design	Undergrad	2,199	2,163	2,217	2,146	1,934	1,915	1,933	1,991	2,136	2,153
	Grad	102	191	107	110	147	149	132	136	150	158
	Total Enroll	2,301	2,354	2,324	2,256	2,081	2,064	2,065	2,127	2,286	2,311
Massachusetts College of Liberal Arts	Undergrad	1,603	1,404	1,392	1,402	1,457	1,459	1,434	1,435	1,454	1,550
	Grad	146	128	202	212	221	352	403	393	351	291
	Total Enroll	1,749	1,532	1,594	1,614	1,678	1,811	1,837	1,828	1,805	1,841
Massachusetts Maritime Academy	Undergrad	784	802	829	853	888	917	912	969	1,001	1,075
	Grad	0	0	0	0	0	22	41	39	44	60
	Total Enroll	784	802	829	853	888	939	953	1,008	1,045	1,135
Salem State College	Undergrad	7,259	6,833	6,384	6,318	6,410	6,508	6,771	7,296	7,455	7,607
	Grad	1,418	1,240	2,200	2,031	2,380	2,612	2,576	2,567	2,775	2,478
	Total Enroll	8,677	8,073	8,584	8,349	8,790	9,120	9,347	9,863	10,230	10,085
Westfield State College	Undergrad	4,203	4,304	4,288	4,378	4,412	4,292	4,299	4,667	4,766	4,699
	Grad	775	712	731	775	773	646	615	678	741	693
	Total Enroll	4,978	5,016	5,019	5,153	5,185	4,938	4,914	5,345	5,507	5,392
Worcester State College	Undergrad	4,592	4,495	4,600	4,954	4,856	4,665	4,554	4,598	4,626	4,602
	Grad	738	755	735	853	712	805	850	873	814	756
	Total Enroll	5,330	5,250	5,335	5,807	5,568	5,470	5,404	5,471	5,440	5,358
State College Total	Undergrad	36,010	34,502	34,072	34,512	34,748	34,700	35,051	36,164	36,860	37,509
	Grad	9,071	8,444	9,935	9,506	9,936	10,341	10,416	10,232	10,477	11,142
	Total Enroll	45,081	42,946	44,007	44,018	44,684	45,041	45,467	46,396	47,337	48,651
State College Total excluding MCAD and MMA	Undergrad	33,027	31,537	31,026	31,513	31,926	31,868	32,206	33,204	33,723	34,281
	Grad	8,969	8,253	9,828	9,396	9,789	10,170	10,243	10,057	10,283	10,924
	Total Enroll	41,996	39,790	40,854	40,909	41,715	45,041	45,467	43,261	44,006	45,205

* Framingham State College indicated that HEIRS undergraduate and graduate splits for Fall 1996 to Fall 2000 are incorrect. BHE Early Enrollment Report data for these years have been used for Framingham instead. Therefore, totals and calculations from this spreadsheet may not match totals and calculations from other single source spreadsheets.

Source: HEIRS

Total Degrees Conferred Trends FY 1999 to FY 2008

Appendix A

Institution	FY 1999	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Bridgewater State College	1,519	1,505	1,473	1,542	1,665	1,670	1,781	1,935	1,911	2,004
Fitchburg State College	984	959	804	974	953	1,096	914	1,101	1,158	1,073
Framingham State College	1,022	981	1,041	1,108	1,273	1,283	1,251	1,207	1,233	1,156
Massachusetts College of Art and Design	276	254	293	249	344	353	368	370	353	352
Massachusetts College of Liberal Arts	344	372	332	286	310	300	338	346	331	364
Massachusetts Maritime Academy	134	136	130	136	160	155	198	166	217	212
Salem State College	1,229	1,325	1,261	1,163	1,305	1,322	1,323	1,440	1,648	1,924
Westfield State College	919	994	947	952	1,058	1,030	974	1,018	1,095	1,082
Worcester State College	700	797	795	879	1,065	963	989	1,048	1,076	1,076
State College Total	7,127	7,323	7,076	7,289	8,133	8,172	8,136	8,631	9,022	9,243
State College Total excluding MCAD and MMA	6,717	6,933	6,653	6,904	7,629	7,664	7,570	8,095	8,452	8,679

Source: HEIRS

Tuition at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	1 Yr % Chg
UMass Amherst	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
UMass Boston	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
UMass Dartmouth	\$1,417	\$1,417	\$1,417	\$1,417	\$1,417	\$1,417	\$1,417	\$1,418	\$1,418	\$1,418	0%
UMass Lowell	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	0%
Bridgewater	\$1,030	\$970	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
Fitchburg	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Framingham	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Mass Art & Design	\$1,140	\$1,090	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
MCLA	\$1,090	\$1,090	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
Mass Maritime	\$1,140	\$1,090	\$1,030	\$1,030	\$1,030	\$1,030	\$1,062	\$1,094	\$1,138	\$1,184	4%
Salem	\$1,030	\$970	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
Westfield	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Worcester	\$1,090	\$1,030	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Berkshire	\$870	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
Bristol	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Bunker Hill	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Cape Cod	\$840	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Greenfield	\$870	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
Holyoke	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Massachusetts Bay	\$840	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Massasoit	\$840	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Middlesex	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Mount Wachusett	\$870	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
North Shore	\$810	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
Northern Essex	\$840	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
Quinsigamond	\$810	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
Roxbury	\$840	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
STCC	\$840	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
Weighted Average UMass*	\$1,628	\$1,626	\$1,624	\$1,619	\$1,618	\$1,618	\$1,618	\$1,618	\$1,618	\$1,619	0%
Weighted Average State Colleges*	\$1,071	\$1,014	\$955	\$954	\$954	\$953	\$954	\$955	\$957	\$959	0%
Weighted Average State Colleges excludes MCAD and MMA**	\$1,064	\$1,007	\$947	\$947	\$947	\$946	\$946	\$946	\$946	\$946	0%
Weighted Average Community Colleges*	\$829	\$735	\$734	\$734	\$734	\$734	\$734	\$734	\$734	\$733	0%
Weighted Average All Colleges and University'	\$1,166	\$1,111	\$1,091	\$1,082	\$1,078	\$1,076	\$1,076	\$1,080	\$1,082	\$1,083	0%
Weighted Average All Colleges and University excludes MCAD and MMA*	\$1,167	\$1,111	\$1,092	\$1,083	\$1,079	\$1,077	\$1,077	\$1,080	\$1,082	\$1,082	0%

Source: Tuition and Fee Survey

* Weighted data calculated based on % Undergraduate FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

** Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and, for purposes of Performance Measurement, are not compared to other MA state colleges.

Mandatory Fees at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	1 Yr % Chg
UMass Amherst	\$3,498	\$3,498	\$3,498	\$4,768	\$5,768	\$7,294	\$7,564	\$7,886	\$8,210	\$8,520	4%
UMass Boston	\$2,508	\$2,508	\$2,508	\$3,508	\$4,518	\$6,310	\$6,551	\$6,834	\$7,126	\$7,400	4%
UMass Dartmouth	\$2,712	\$2,712	\$2,712	\$3,712	\$4,712	\$6,385	\$6,619	\$6,894	\$7,178	\$7,444	4%
UMass Lowell	\$2,801	\$2,801	\$2,801	\$3,759	\$4,760	\$6,437	\$6,712	\$6,990	\$7,278	\$7,552	4%
Bridgewater	\$2,033	\$1,913	\$1,913	\$2,825	\$3,480	\$4,416	\$4,596	\$4,956	\$5,124	\$5,328	4%
Fitchburg	\$1,928	\$1,988	\$2,018	\$2,718	\$3,216	\$3,618	\$4,032	\$4,572	\$5,022	\$5,430	8%
Framingham	\$1,800	\$1,800	\$1,800	\$2,364	\$3,354	\$3,684	\$4,029	\$4,480	\$4,828	\$5,172	7%
Mass Art & Design	\$2,668	\$2,788	\$3,038	\$3,938	\$4,738	\$5,370	\$5,820	\$6,170	\$6,420	\$6,870	7%
MCLA	\$2,267	\$2,267	\$2,467	\$3,167	\$4,367	\$4,387	\$4,586	\$4,896	\$5,138	\$5,396	5%
Mass Maritime	\$1,784	\$1,783	\$1,883	\$2,633	\$3,833	\$4,133	\$4,246	\$4,580	\$4,548	\$4,644	2%
Salem	\$1,928	\$2,128	\$2,128	\$3,028	\$4,078	\$4,544	\$4,684	\$5,120	\$5,360	\$5,610	5%
Westfield	\$1,884	\$1,886	\$1,986	\$2,785	\$3,588	\$3,887	\$4,688	\$4,980	\$5,240	\$5,482	5%
Worcester	\$1,368	\$1,478	\$1,603	\$2,303	\$3,153	\$3,609	\$4,110	\$4,570	\$4,896	\$5,200	6%
Berkshire	\$1,650	\$1,710	\$1,920	\$2,310	\$2,610	\$2,610	\$2,820	\$2,895	\$3,046	\$3,150	3%
Bristol	\$1,260	\$1,350	\$1,440	\$2,100	\$2,340	\$2,520	\$3,030	\$3,030	\$3,030	\$3,120	3%
Bunker Hill	\$1,230	\$1,230	\$1,230	\$1,680	\$2,280	\$2,280	\$2,280	\$2,280	\$2,460	\$2,760	12%
Cape Cod	\$1,440	\$1,590	\$1,740	\$2,460	\$2,460	\$2,940	\$2,940	\$2,940	\$3,226	\$3,360	4%
Greenfield	\$1,367	\$1,517	\$1,727	\$2,237	\$2,537	\$2,867	\$3,202	\$3,318	\$3,708	\$3,858	4%
Holyoke	\$1,366	\$1,456	\$1,716	\$2,076	\$2,376	\$2,378	\$2,468	\$2,558	\$2,708	\$2,838	5%
Massachusetts Bay	\$1,170	\$1,170	\$1,240	\$2,150	\$2,450	\$2,930	\$2,930	\$2,930	\$2,930	\$3,890	33%
Massasoit	\$1,230	\$1,320	\$1,320	\$1,920	\$2,610	\$2,610	\$2,610	\$2,610	\$2,610	\$2,790	7%
Middlesex	\$1,550	\$1,640	\$1,790	\$2,300	\$2,660	\$2,930	\$2,930	\$3,020	\$3,140	\$3,290	5%
Mount Wachusett	\$1,790	\$1,820	\$1,940	\$2,660	\$3,260	\$3,260	\$3,220	\$3,370	\$3,670	\$3,790	3%
North Shore	\$1,320	\$1,440	\$1,740	\$2,340	\$2,640	\$2,640	\$2,730	\$2,730	\$2,880	\$3,000	4%
Northern Essex	\$1,380	\$1,440	\$1,530	\$1,920	\$2,220	\$2,220	\$2,400	\$2,400	\$2,670	\$2,760	3%
Quinsigamond	\$1,170	\$1,170	\$1,170	\$2,010	\$2,880	\$2,880	\$2,880	\$3,030	\$3,150	\$3,240	3%
Roxbury	\$1,230	\$1,320	\$1,320	\$1,670	\$2,470	\$2,680	\$2,680	\$2,680	\$2,880	\$2,970	3%
STCC	\$1,430	\$1,434	\$1,684	\$1,984	\$2,394	\$2,454	\$2,604	\$2,706	\$2,826	\$2,946	4%
Weighted Average UMass*	\$3,075	\$3,070	\$3,068	\$4,179	\$5,184	\$6,819	\$7,079	\$7,382	\$7,687	\$7,966	4%
Weighted Average State Colleges*	\$1,913	\$1,947	\$1,999	\$2,789	\$3,637	\$4,147	\$4,494	\$4,900	\$5,166	\$5,441	5%
Weighted Average State Colleges excludes MCAD and MMA**	\$1,873	\$1,901	\$1,942	\$2,731	\$3,568	\$4,080	\$4,430	\$4,843	\$5,117	\$5,391	5%
Weighted Average Community Colleges*	\$1,354	\$1,418	\$1,538	\$2,098	\$2,532	\$2,646	\$2,743	\$2,792	\$2,927	\$3,118	7%
Weighted Average All Colleges and University*	\$2,091	\$2,119	\$2,172	\$2,959	\$3,675	\$4,381	\$4,594	\$4,836	\$5,070	\$5,312	5%
Weighted Average All Colleges and University excludes MCAD and MMA**	\$2,085	\$2,110	\$2,162	\$2,949	\$3,660	\$4,370	\$4,370	\$4,822	\$5,056	\$5,297	5%

Source: Tuition and Fee Survey

* Weighted data calculated based on % Undergraduate FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

** Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and, for purposes of Performance Measurement, are not compared to other MA state colleges.

Tuition and Mandatory Fees at Massachusetts Public Colleges and University
(Based on Fall Resident Undergraduate State-Supported Rates)

	1999/00	2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07	2007/08	2008/09	1 Yr % Chg
UMass Amherst	\$5,212	\$5,212	\$5,212	\$6,482	\$7,482	\$9,008	\$9,278	\$9,600	\$9,924	\$10,234	3%
UMass Boston	\$4,222	\$4,222	\$4,222	\$5,222	\$6,232	\$8,024	\$8,265	\$8,548	\$8,840	\$9,114	3%
UMass Dartmouth	\$4,129	\$4,129	\$4,129	\$5,129	\$6,129	\$7,802	\$8,036	\$8,312	\$8,596	\$8,862	3%
UMass Lowell	\$4,255	\$4,255	\$4,255	\$5,213	\$6,214	\$7,891	\$8,166	\$8,444	\$8,732	\$9,006	3%
Bridgewater	\$3,063	\$2,883	\$2,823	\$3,735	\$4,390	\$5,326	\$5,506	\$5,866	\$6,034	\$6,238	3%
Fitchburg	\$3,018	\$3,018	\$2,988	\$3,688	\$4,186	\$4,588	\$5,002	\$5,542	\$5,992	\$6,400	7%
Framingham	\$2,890	\$2,830	\$2,770	\$3,334	\$4,324	\$4,654	\$4,999	\$5,450	\$5,798	\$6,142	6%
Mass Art & Design	\$3,808	\$3,878	\$4,068	\$4,968	\$5,768	\$6,400	\$6,850	\$7,200	\$7,450	\$7,900	6%
MCLA	\$3,357	\$3,357	\$3,497	\$4,197	\$5,397	\$5,417	\$5,616	\$5,926	\$6,168	\$6,426	4%
Mass Maritime	\$2,924	\$2,873	\$2,913	\$3,663	\$4,863	\$5,163	\$5,308	\$5,674	\$5,686	\$5,828	2%
Salem	\$2,958	\$3,098	\$3,038	\$3,938	\$4,988	\$5,454	\$5,594	\$6,030	\$6,270	\$6,520	4%
Westfield	\$2,974	\$2,916	\$2,956	\$3,755	\$4,558	\$4,857	\$5,658	\$5,950	\$6,210	\$6,452	4%
Worcester	\$2,458	\$2,508	\$2,573	\$3,273	\$4,123	\$4,579	\$5,080	\$5,540	\$5,866	\$6,170	5%
Berkshire	\$2,520	\$2,490	\$2,700	\$3,090	\$3,390	\$3,390	\$3,600	\$3,675	\$3,826	\$3,930	3%
Bristol	\$2,070	\$2,070	\$2,160	\$2,820	\$3,060	\$3,240	\$3,750	\$3,750	\$3,750	\$3,840	2%
Bunker Hill	\$2,040	\$1,950	\$1,950	\$2,400	\$3,000	\$3,000	\$3,000	\$3,000	\$3,180	\$3,480	9%
Cape Cod	\$2,280	\$2,310	\$2,460	\$3,180	\$3,180	\$3,660	\$3,660	\$3,660	\$3,946	\$4,080	3%
Greenfield	\$2,237	\$2,297	\$2,507	\$3,017	\$3,317	\$3,647	\$3,982	\$4,098	\$4,488	\$4,638	3%
Holyoke	\$2,176	\$2,176	\$2,436	\$2,796	\$3,096	\$3,098	\$3,188	\$3,278	\$3,428	\$3,558	4%
Massachusetts Bay	\$2,010	\$1,890	\$1,960	\$2,870	\$3,170	\$3,650	\$3,650	\$3,650	\$3,650	\$4,610	26%
Massasoit	\$2,070	\$2,040	\$2,040	\$2,640	\$3,330	\$3,330	\$3,330	\$3,330	\$3,330	\$3,510	5%
Middlesex	\$2,360	\$2,360	\$2,510	\$3,020	\$3,380	\$3,650	\$3,650	\$3,740	\$3,860	\$4,010	4%
Mount Wachusett	\$2,660	\$2,570	\$2,690	\$3,410	\$4,010	\$4,010	\$3,970	\$4,120	\$4,420	\$4,540	3%
North Shore	\$2,130	\$2,190	\$2,490	\$3,090	\$3,390	\$3,390	\$3,480	\$3,480	\$3,630	\$3,750	3%
Northern Essex	\$2,220	\$2,190	\$2,280	\$2,670	\$2,970	\$2,970	\$3,150	\$3,150	\$3,420	\$3,510	3%
Quinsigamond	\$1,980	\$1,890	\$1,890	\$2,730	\$3,600	\$3,600	\$3,600	\$3,750	\$3,870	\$3,960	2%
Roxbury	\$2,070	\$2,100	\$2,100	\$2,450	\$3,250	\$3,460	\$3,460	\$3,460	\$3,660	\$3,750	2%
STCC	\$2,270	\$2,184	\$2,434	\$2,734	\$3,144	\$3,204	\$3,354	\$3,456	\$3,576	\$3,696	3%
Weighted Average UMass*	\$4,704	\$4,695	\$4,692	\$5,798	\$6,802	\$8,437	\$8,697	\$9,001	\$9,305	\$9,585	3%
Weighted Average State Colleges*	\$2,984	\$2,962	\$2,954	\$3,743	\$4,590	\$5,100	\$5,448	\$5,855	\$6,123	\$6,400	5%
Weighted Average State Colleges excludes MCAD and MMA**	\$2,937	\$2,908	\$2,890	\$3,678	\$4,515	\$5,027	\$5,377	\$5,789	\$6,063	\$6,337	5%
Weighted Average Community Colleges*	\$2,183	\$2,153	\$2,273	\$2,831	\$3,265	\$3,380	\$3,477	\$3,526	\$3,661	\$3,851	5%
Weighted Average All Colleges and University*	\$3,257	\$3,229	\$3,264	\$4,041	\$4,753	\$5,457	\$5,670	\$5,918	\$6,152	\$6,394	4%
Weighted Average All Colleges and University excludes MCAD and MMA**	\$3,252	\$3,220	\$3,254	\$4,031	\$4,739	\$5,447	\$5,658	\$5,903	\$6,138	\$6,379	4%

Source: Tuition and Fee Survey

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Regions of Massachusetts

(Massachusetts Department of Economic Development breakdown)

Berkshire Region:

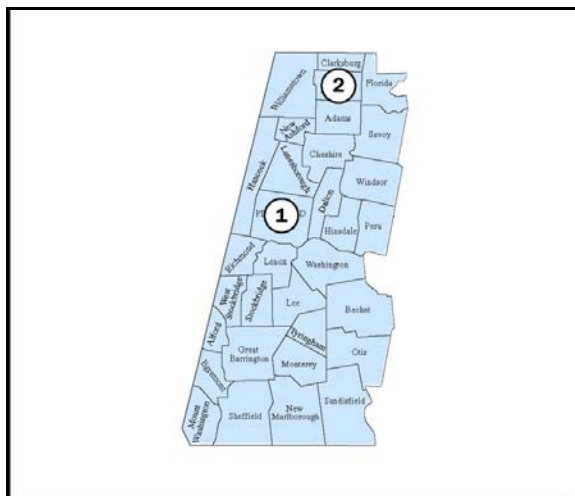
Massachusetts' western most region is defined by the 32 communities that constitute Berkshire County. Massachusetts College of Liberal Arts and Berkshire Community College are the two system institutions in the region.

Pioneer Valley Region:

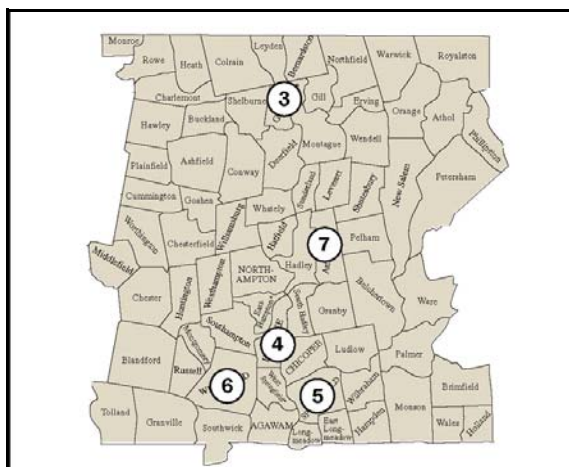
Franklin, Hampden, and Hampshire Counties define the Pioneer Valley along with the Worcester County communities of Athol, Petersham, Phillipston, and Royalston. UMass-Amherst, Westfield State College, and Greenfield, Holyoke, and Springfield Technical Communities Colleges are located in this region.

Central Region:

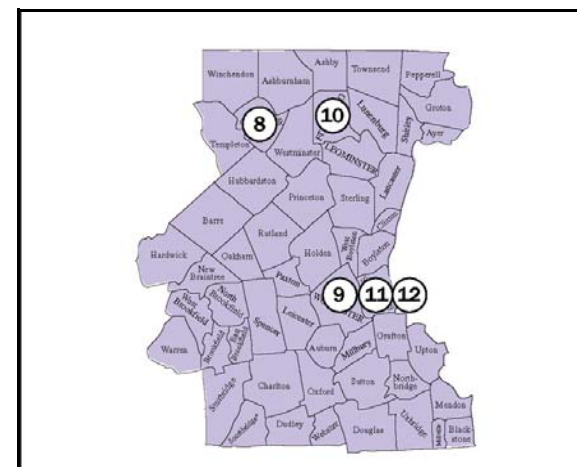
All but four of the 54 cities and towns in the Central Region are part of Worcester County (Ayer, Groton, Pepperell, Shirley, and Townsend are part of Middlesex County). Fitchburg and Worcester State Colleges, Quinsigamond and Mount Wachusett Community Colleges, and the UMass-Worcester Medical School are located in this region.



- 1 Berkshire Community College, Pittsfield
- 2 Mass. College of Liberal Arts, North Adams



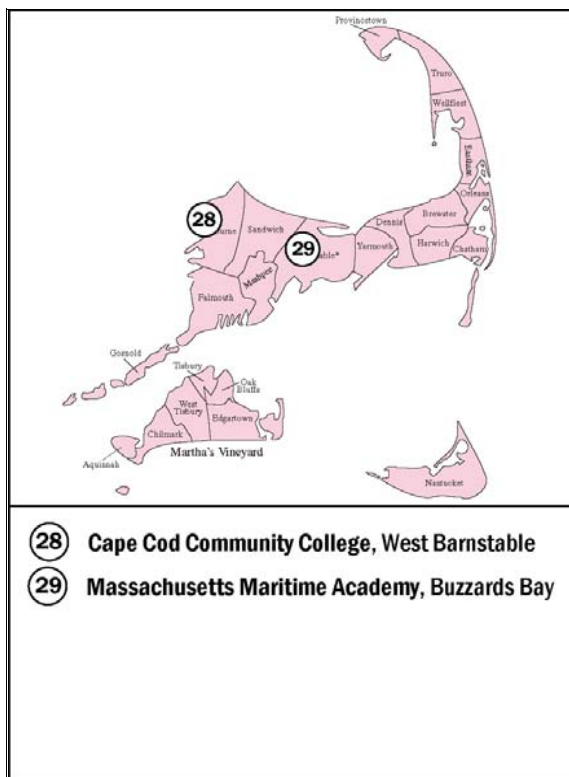
- 3 Greenfield Community College, Greenfield
- 4 Holyoke Community College, Holyoke
- 5 Springfield Tech. Community College, Springfield
- 6 Westfield State College, Westfield
- 7 University of Massachusetts Amherst



- 8 Mount Wachusett Community College, Gardner
- 9 Quinsigamond Community College, Worcester
- 10 Fitchburg State College, Fitchburg
- 11 Worcester State College, Worcester
- 12 University of Mass. Medical School, Worcester

Cape and Islands Region:

The communities in Barnstable, Dukes, and Nantucket Counties comprise the Cape and Islands Region. The Massachusetts Maritime Academy and Cape Cod Community College are located in this region.



Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)

Institution		2002	2003	2004	2005	2006	2007
		(1996 Cohort)	(1997 Cohort)	(1998 Cohort)	(1999 Cohort)	(2000 Cohort)	(2001 Cohort)
Bridgewater	Total Number of Students	1,155	1,147	1,128	1,079	1,244	1,139
	# Graduate in 4 yrs.	222	206	260	208	290	255
	% Graduate in 4 yrs.	19.2%	18.0%	23.0%	19.3%	23.3%	22.4%
	# Graduate in 5 yrs.	266	267	279	258	287	226
	% Graduate in 5 yrs.	42.3%	41.2%	47.8%	43.2%	46.4%	42.2%
	# Graduate in 6 yrs.	55	52	41	50	53	64
Fitchburg	Total Number of Students	436	488	503	345	448	405
	# Graduate in 4 yrs.	95	104	81	73	119	91
	% Graduate in 4 yrs.	21.8%	21.3%	16.1%	21.2%	26.6%	22.5%
	# Graduate in 5 yrs.	80	97	132	93	95	89
	% Graduate in 5 yrs.	40.1%	41.2%	42.3%	48.1%	47.8%	44.4%
	# Graduate in 6 yrs.	17	32	24	23	17	12
Framingham	Total Number of Students	644	590	601	559	612	645
	# Graduate in 4 yrs.	127	120	136	130	153	145
	% Graduate in 4 yrs.	19.7%	20.3%	22.6%	23.3%	25.0%	22.5%
	# Graduate in 5 yrs.	106	104	103	84	118	109
	% Graduate in 5 yrs.	36.2%	38.0%	39.8%	38.3%	44.3%	39.4%
	# Graduate in 6 yrs.	16	24	28	21	36	22
Mass College of Art & Design	Total Number of Students	209	202	216	244	220	228
	# Graduate in 4 yrs.	44	89	77	88	92	91
	% Graduate in 4 yrs.	21.1%	44.1%	35.6%	36.1%	41.8%	39.9%
	# Graduate in 5 yrs.	51	31	55	46	36	44
	% Graduate in 5 yrs.	45.5%	59.4%	61.1%	54.9%	58.2%	59.2%
	# Graduate in 6 yrs.	11	12	10	18	14	12
MCLA	Total Number of Students	311	274	209	220	224	268
	# Graduate in 4 yrs.	101	89	66	78	80	85
	% Graduate in 4 yrs.	32.5%	32.5%	31.6%	35.5%	35.7%	31.7%
	# Graduate in 5 yrs.	37	32	21	24	28	33
	% Graduate in 5 yrs.	44.4%	44.2%	41.6%	46.4%	48.2%	44.0%
	# Graduate in 6 yrs.	4	7	7	2	7	6
Mass Maritime	Total Number of Students	169	187	202	181	211	212
	# Graduate in 4 yrs.	78	75	83	95	86	89
	% Graduate in 4 yrs.	46.2%	40.1%	41.1%	52.5%	40.8%	42.0%
	# Graduate in 5 yrs.	24	23	13	28	45	30
	% Graduate in 5 yrs.	60.4%	52.4%	47.5%	68.0%	62.1%	56.1%
	# Graduate in 6 yrs.	7	8	29	3	19	16
	% Graduate in 6 yrs.	64.5%	56.7%	61.9%	69.6%	71.1%	63.7%

Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)

Institution		2002	2003	2004	2005	2006	2007
		(1996 Cohort)	(1997 Cohort)	(1998 Cohort)	(1999 Cohort)	(2000 Cohort)	(2001 Cohort)
Salem	Total Number of Students	748	718	746	486	585	808
	# Graduate in 4 yrs.	90	69	84	71	82	93
	% Graduate in 4 yrs.	12.0%	9.6%	11.3%	14.6%	14.0%	11.5%
	# Graduate in 5 yrs.	119	144	184	97	118	148
	% Graduate in 5 yrs.	27.9%	29.7%	35.9%	34.6%	34.2%	29.8%
	# Graduate in 6 yrs.	46	53	48	26	33	60
Westfield	Total Number of Students	755	851	829	894	878	965
	# Graduate in 4 yrs.	319	333	312	337	372	371
	% Graduate in 4 yrs.	42.3%	39.1%	37.6%	37.7%	42.4%	38.4%
	# Graduate in 5 yrs.	98	133	112	115	100	142
	% Graduate in 5 yrs.	55.2%	54.8%	51.1%	50.6%	53.8%	53.2%
	# Graduate in 6 yrs.	9	8	16	19	21	24
Worcester	Total Number of Students	407	425	512	446	482	562
	# Graduate in 4 yrs.	67	61	121	102	82	118
	% Graduate in 4 yrs.	16.5%	14.4%	23.6%	22.9%	17.0%	21.0%
	# Graduate in 5 yrs.	59	85	78	73	72	95
	% Graduate in 5 yrs.	31.0%	34.4%	38.9%	39.2%	32.0%	37.9%
	# Graduate in 6 yrs.	19	26	22	19	24	11
State College Total	Total Number of Students	4,834	4,882	4,946	4,454	4,904	5,232
	# Graduate in 4 yrs.	1,143	1,146	1,220	1,182	1,356	1,338
	% Graduate in 4 yrs.	23.6%	23.5%	24.7%	26.5%	27.7%	25.6%
	# Graduate in 5 yrs.	840	916	977	818	899	916
	% Graduate in 5 yrs.	41.0%	42.2%	44.4%	44.9%	46.0%	43.1%
	# Graduate in 6 yrs.	184	222	225	181	224	227
State College Total excluding MCAD and MMA	Total Number of Students	4,456	4,493	4,528	4,029	4,473	4,792
	# Graduate in 4 yrs.	1,021	982	1,060	999	1,178	1,158
	% Graduate in 4 yrs.	22.9%	21.9%	23.4%	24.8%	26.3%	24.2%
	# Graduate in 5 yrs.	765	862	909	744	818	842
	% Graduate in 5 yrs.	40.1%	41.0%	43.5%	43.3%	44.6%	41.7%
	# Graduate in 6 yrs.	166	202	186	160	191	199
	% Graduate in 6 yrs.	43.8%	45.5%	47.6%	47.2%	48.9%	45.9%

Source: IPEDS Graduation Rate Survey